



Every Child Deserves
A Champion

ANNUAL REPORT 2018



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Editorial Team: Phyllis Tan, Shirley Wong,
Jean Chua, Jacqueline Lau

WHO WE ARE

MY World Preschool was appointed by the Early Childhood Development Agency (ECDA) as an Anchor Operator in 2014. MY World receives funding from ECDA to provide quality child care and preschool education within the reach of today's families at affordable fees. With a proven track record of nurturing preschool children since 1980, MY World grew from 12 centres in 2014 to 34 centres in 2018.

OUR MISSION IS TO:

- Instill a respectful and supportive preschool experience in partnership with parents
- Nurture character and creativity
- Inspire children to unlock their potential

WE BELIEVE THAT:

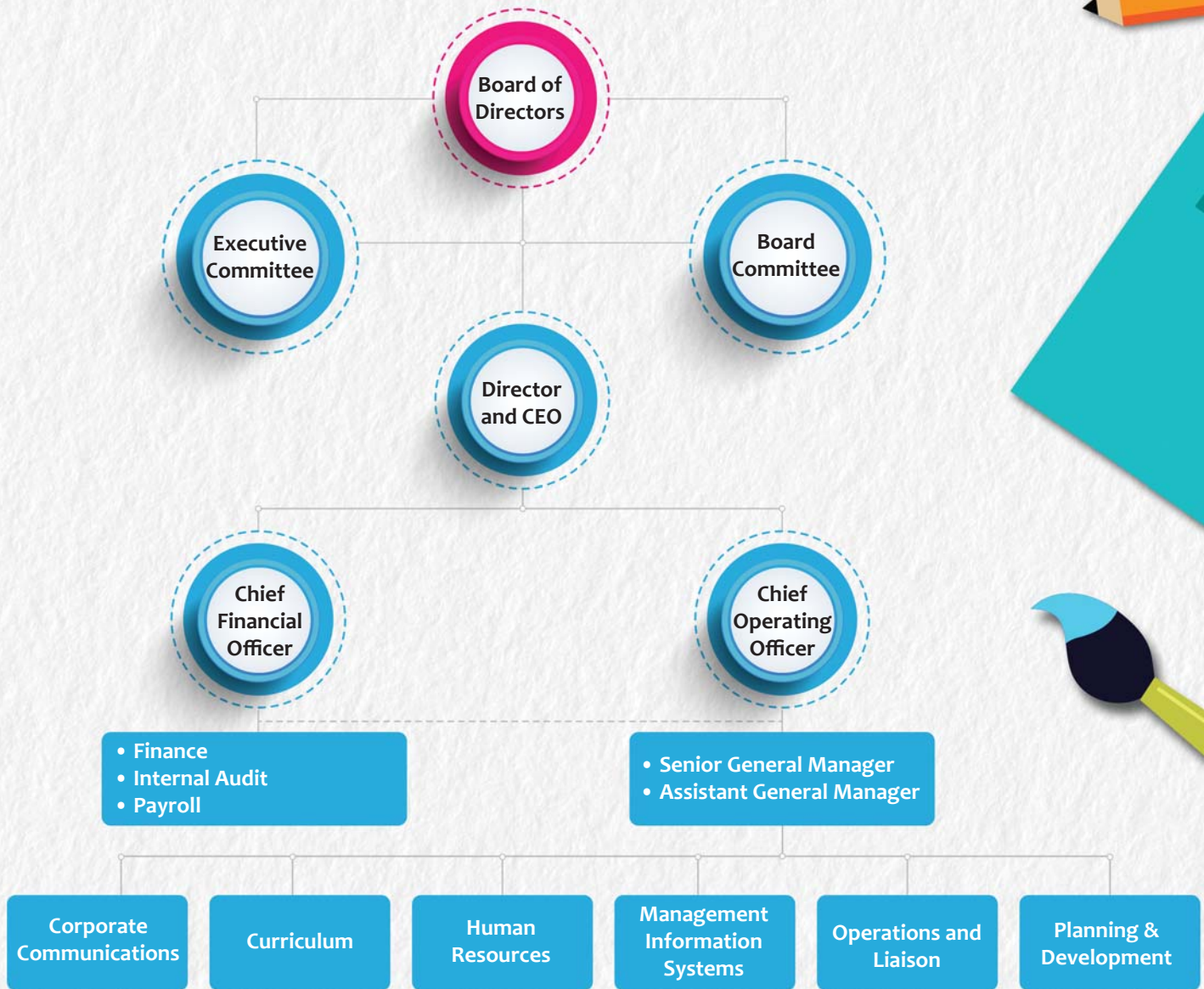
- Children are Confident Explorers, Creative Thinkers, Curious Learners and Caring Individuals
- Every Child Deserves A Champion

OUR CORE VALUES ARE:

- Caring
- Honesty
- Respect
- Responsibility

TO BE A CHILD CARE
OF CHOICE THAT BUILDS
STRONG KIDS, STRONG
FAMILIES, AND STRONG
COMMUNITIES

ORGANISATION CHART



OUR NUMBERS



2,776

Number of Children Enrolled



132

Number of Infants Enrolled



3 Total Number
of New Centres
2018



200

Number of Children
& Families helped
through our Financial
Assistance Scheme
“MY Friends-In-Deed”

PRESIDENT'S MESSAGE



2018 has been an exciting year at MY World, and the past 365 days were filled with endless opportunities for our children to enrich their cognitive map of their surroundings and the world around them.

Our children have grown through explorations of their world, and sharpened their abilities to solve problems creatively. They have also gained an appreciation for people from all walks of life, respect for their elders, and learnt to show compassion for the less fortunate.

At MY World, we believe in going beyond the curriculum to explore different cultures, creating holistic and interactive environments for the children to develop their skills and talents. Through regular interactions with the community, they are able to apply what they learn in the classroom to what happens in the real world.

It is our aim to encourage our children to develop a love for learning, be it through educational activities, through play, or from positive role models, such as their teachers and parents.

In this annual report, we discover more about how our educators commit to the spirit of learning at our 2nd MY World Symposium and MY World Carnival Day. We are also proud of our confident and talented K2 pupils, who put up a beautiful musical at their 27th K2 graduation ceremony.

At MY World, we believe in the constant upgrading and renewal of our facilities. We would like to highlight our achievements in 2018 which include the following:

- 1) the opening of 3 new centres;
- 2) the refurbishment and upgrade of 3 existing ones; and
- 3) last, but not least, attaining SPARK Accreditation for 6 additional centres.

In 2019, we have set the goals of opening more centres to cater to the growing demand for quality childcare. We will continue to refurbish the older ones, to ensure that our children continue to have the best environment to inspire and nurture them through their educational journey.

We would like to thank all our teachers, parents, and partners for their continued support and helping us take MY World to new heights year after year.

Dr Samuel Yeak

President

A LEARNING HAVEN

New Locations Added

Three new centres were opened in 2018 namely, MY World @ Yishun Fern Grove, MY World @ Anchorvale Parkview, and MY World @ Matilda Court. In year 2018, we set up 5 new centres (two of which officially opened in 2019) and carried out cyclical maintenance for another three.



MY World @ Yishun Fern Grove

Located on the 2nd Storey of commercial shop units at Yishun Avenue 4. For 125 children with floor area of 551.7sqm



MY World @ Anchorvale Parkview

Located under MSCP, next to a Supermarket at Anchorvale Crescent. For 119 children with floor area of 546.92sqm



MY World @ Matilda Court

Located in a HDB void deck space with 4 bays in different blocks at Sumang Lane. For 180 children with floor area of 811.33sqm



2019 MY World @ Marsiling Greenview

A unique location on the 2nd storey of a HDB void deck at Woodlands Street 13, with 4 bays at Blk 183A & 183B. For 121 children with total floor area of 591.26sqm



2019 MY World @ Sun Natura

Located in a void deck, Sembawang Crescent with 3 bays at Blk 362C & 362A. For 125 children with floor area of 551.7sqm

Renewal and Refurbishment

Having been in operation for more than 20 years, MY World @ Bishan, MY World @ Bukit Panjang, and MY World @ Hougang got their much-needed facelift in October and November. The three centres are now fully air-conditioned, brighter and more spacious, with the aim to create a more conducive environment for the children. The refurbished space provides child-directed activities that are developmentally appropriate for our children.



MY World @ Hougang



MY World @ Bishan



MY World @ Bukit Panjang

NURTURING OUR CHILDREN



As a values-based preschool which places a strong emphasis on character development, MY World strives to make learning enjoyable through experiential lessons and encouraging the children to express themselves over lively discussions or performances. We adopt the WDL approach (“Wonder-Discover-Learn”) in our lessons, including our outdoor play.

Appreciation for Different Cultures: Our Classmate, Our Neighbour

During the Chinese New Year period, our children were taken out of the classroom setting to learn more about cultures and customs. The N2 children at MY World @ Boon Keng had an engaging discussion about how fun it would be to visit people in the community. One of their classmates, Adelle said her family would be happy for classmates to pay a visit. Children learnt the significance of traditional Chinese attire and receiving *ang baos*, values of family harmony and cohesion, deference to elders, reaffirming ties with family and friends.



Respecting Our Elderly

K2 children from MY World @ Yishun were encouraged to care for the elderly from St Luke’s Eldercare, who had a delightful time interacting with the little ones. The children sang, danced and brought much cheer to the seniors, excitedly gave out handmade cards and offered well-wishes to the elderly. Our children realised that caring could be an enjoyable act and that empathy and thoughtful preparation were necessary ingredients for successful interaction with the elderly.



A Step towards Compassion

The K1 & K2 children from MY World @ Hougang took part in the “Start Small Dream Big Project”, an initiative by ECDA to encourage pre-schools to create platforms for children to innovate, problem-solve and tap on their unique strengths to help others.

Our children decided to raise funds for the elderly at Lee Ah Mooi Old Age Home which caters to the low-to-middle income group, targeting mainly families in the sandwiched class who are unable to receive government subsidies. The teachers decided to tap on the children’s interest in drawing and handcraft to design pebble art, which would then be sold to raise funds. Funds raised were used to buy food and medicines that could improve the lives of the elderly folk.



LEARNING FROM THE COMMUNITY



Protectors of our Neighbourhood

MY World @ Bukit Panjang decided to learn more about the people who keep our neighbourhood healthy and safe. The neighbourhood police post at Zhenghua Community Club seemed like a great place to start. The police officer gave a demonstration of the handcuffs she used. She demonstrated how the handcuffs could be used to secure a suspect and prevent him from escaping. She demonstrated different types of self-defence moves and explained how to avoid dangerous situations. She taught the children to stay alert and be aware of their surroundings. Our children's first experience sitting in the police car is something they will not forget!



Wowed by the Wild

The children at MY World @ St George's were full of excitement about their trip to the Zoo. "I can't wait to be a zookeeper!" said one of the kids. The children watched how the keepers were responsible for the well-being of the animals, including maintaining their facilities, feeding and grooming, and interacting with the animals.

They learnt about the different habitats of certain animals, and how they could play a bigger role in protecting the environment.



Celebrating a Colourful Carnival of Cultures

One of the best ways for our children to learn empathy is through developing an appreciation for diverse cultures and shared values. As they get to know their friends from different backgrounds and cultures, they grow in understanding and begin to discover an exciting mix of traditions and ways of life.

On 3 November, around 2,000 participants from MY World centres arrived at West Coast Lawn for a fun, interactive and meaningful day. Families explored the myriad of activities that included stage games, kite flying, tabletop games, a bouncy castle, heritage trails and were treated to cultural performances. It was a fun-day for all!

IT'S GRADUATION TIME!

We held our combined 27th K2 graduation ceremony on 30 November at the University Cultural Centre. Over 500 graduates from 31 of our MY World Preschool centres came together to put up a grand musical performance that celebrated the theme, **Land of Ever Ever After**. This theme was chosen because we were inspired by the different display of stories that develop children's literacy. Children learn how to behave, think, and act through the characters that they meet through stories. Our graduates put up a touching and enthralling performance for all. What an energetic and entertaining evening it was!



STAFF DEVELOPMENT



Experiential Overseas Learning – From Vision to Action

Hangzhou and Shanghai - China

From 28 March to 3 April, 14 of our teachers and principals deepened their craft from an overseas learning trip. They visited several selected preschools in Hangzhou and Shanghai.

- Wesley Kindergarten
- Hai Su Childcare
- Hua Ai Preschool Centre
- Soong Ching Ling Kindergarten
- Guo Xin Jia Yuan Kindergarten
- Qian Tang Experimental Kindergarten



Sydney - Australia

From 19 - 22 September, six of our centre principals and Management staff attended the 2018 Early Childhood Australia (ECA) National Conference in Sydney. This ECA conference engaged our staff in a discourse on rights, well-being and quality improvement to facilitate deep reflective thinking. It explored the current and emerging practices related to our young children's experiences across the early childhood industry.

Piloting MTL

Children connect with their culture roots through their Mother Tongue Language (MTL). To instill a lifelong passion for MTL, our educators design foundational lessons to make learning fun. MTL programmes are specifically targeted for the Malay and Tamil children in the piloted centres, namely:



Malay language

MY World @ Teban Gardens
MY World @ Sembawang Drive
MY World @ Waterway Sundew
MY World @ Punggol Edge



Tamil language

MY World @ Admiralty
MY World @ Leng Kee

2nd MY WORLD SYMPOSIUM: Every Child Deserves a Champion

On 14 September, MY World held our 2nd symposium at Singapore Expo. It was the first time that we invited overseas YMCA guests. Our 2nd Symposium topics were carefully curated to aid each attendee in their professional development and to deepen their knowledge of best practices in early childhood education. Some of the topics featured in the workshops involved developing our children's creative thinking, facilitating explorative learning and strengthening attachments through social play. Learning through unconventional ideas and nurturing a love for the Chinese and English language topics were also covered, such as:

- Life-inspired Arts
- Adopting a “Wonder, Discover and Learn” teaching approach
- Inspiring Classroom Displays

Through the breakout sessions and innovative exhibits by our various centres, staff and participants were empowered to expand their abilities in creative thinking and explorative learning. All in all, we had a great time sharing powerful ideas, insights and knowledge.



ACCREDITATION AND AWARDS



Quality Assurance of Our Centres: SPARK

The Singapore Pre-school Accreditation Framework (SPARK) is a quality assurance framework awarded by the Early Childhood Development Agency to assist preschools in Singapore in raising their quality. On 6 October, 6 of our MY World centres received the Singapore Pre-school Accreditation Framework:

- MY World @ Sembawang Drive
- MY World @ Tiong Bahru View
- MY World @ St George's
- MY World @ Upper Serangoon View
- MY World @ Teban Gardens
- MY World @ Yishun Northland

This certification recognises centres with quality teaching and learning practices. It involves having a well-designed and integrated curriculum, and active pedagogies to nurture children's holistic growth in an environment that is ripe for learning. We are proud to recognise and celebrate together with our educators, and their inspiring efforts!



STAFF RECOGNITION & DEVELOPMENT

MY CHAMPIONS: Beyond the Call of Duty

MY Champions is a title awarded to MY World Preschool professionals who have been exemplary role models. Besides showing attributes of being a proficient childcare professional, a lifelong learner, a team player and a role model, MY Champions are recognised to live out our core values such as Caring, Honesty, Respect and Responsibility. Congratulations to all our 12 MY Champions!

Distinction Award



Lim Su Ling

MY World @ Ang Mo Kio Central

Distinction Award



Chang Ning-Wen

MY World @ Boon Keng



Shen Mingjiao

MY World @ Ang Mo Kio



Tseng Ju-Hsuan

MY World @ Ang Mo Kio Central



Cao Qianqian

MY World @ Compassvale Ancilla



Natalie Chia Su-Lin

MY World @ Compassvale Ancilla



Mano Mary d/o Panneer Selvam

MY World @ Kang Ching



Sun Jingjing

MY World @ Tampines Central



Ye Mei

MY World @ Teban Gardens



Lim Suak Hui

MY World @ Tiong Bahru View



Sivarranjani d/o Jayakumar

MY World @ Woodlands Circle



Lee Siew Lian Margaret

MY World @ Leng Kee

REACHING NEW RECRUITS



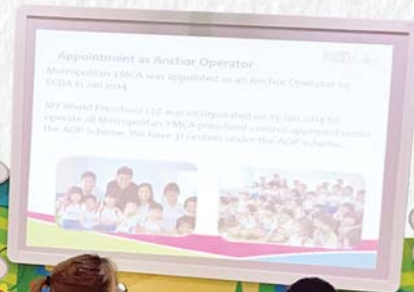
Through Career Fairs

MY World participated in a number of career fairs at various locations, like Temasek Polytechnic, Ngee Ann Polytechnic and CityLink Mall. Besides giving candidates a chance to meet up with us and establish professional relations, it is also a platform for us to build brand awareness.

Through Centre Visits

MY World @ Tenteram Peak hosted 20 Temasek Polytechnic Year 1 students from the Diploma in Early Childhood Studies on 9 May 2018.

The students had the opportunity to learn more about MY World's mission, vision and values. They also had the opportunity to sit in the various classes to understand more about the daily operational functions that go on in a childcare and the role of the teacher.



FINANCIAL REPORT

MY WORLD PRESCHOOL LTD

(Incorporated under the Companies Act, Cap. 50)

SUMMARY FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2018



	2018	2017
	S\$'000	S\$'000
STATEMENT OF FINANCIAL POSITION		
Plant & Equipment	8,135	6,195
Current Assets	11,026	10,011
Total Assets	19,161	16,206
Current Liabilities	(7,582)	(6,336)
Non-Current Liabilities	(2,280)	(1,983)
Total Liabilities	(9,862)	(8,319)
NET TOTAL ASSETS	9,299	7,887
ACCUMULATED FUND	9,299	7,887
STATEMENT OF COMPREHENSIVE INCOME		
Revenue:		
Child Care and Infant Care	24,758	20,993
Government Grants	14,957	13,117
Others	112	26
	39,827	34,136
Operating Expense:		
Employee benefits expense	(26,418)	(20,517)
Depreciation of plant & equipment	(3,092)	(2,854)
CSR expense	(313)	(276)
Donation to MYMCA from unrestricted fund	(1,000)	-
Child Care and Infant Care operating expenses	(7,592)	(6,477)
	(38,415)	(30,124)
TOTAL COMPREHENSIVE INCOME	1,412	4,012
STATEMENT OF CHANGES IN ACCUMULATED FUND		
BALANCE BROUGHT FORWARD	7,887	3,875
TOTAL COMPREHENSIVE INCOME	1,412	4,012
BALANCE CARRIED FORWARD	9,299	7,887
STATEMENT OF CASH FLOWS		
Net cash effect of operating activities	(8,820)	(4,322)
Net cash effect of investing activities	(4,880)	(2,911)
Net cash effect of financing activities	15,805	9,110
Net change in cash and cash equivalents	2,105	1,877
Cash and cash equivalents as at 1 January	8,155	6,278
Cash and cash equivalents as at 31 December	10,260	8,155

The above summary financial statements are based on financial statements audited by Cypress Singapore Public Accounting Corporation.

GOVERNANCE & LEADERSHIP

Governing Statements

MY World Preschool Ltd is committed to a high standard of compliance with accounting, financial reporting, internal controls, corporate governance and auditing requirements and any legislation relating thereto. In line with this commitment, the following policies are in place:

- A policy to avoid Conflict of Interest: to ensure that any director who is in any way directly or indirectly has an interest in a transaction or project or other matter to be discussed at a meeting, he is required to disclose the nature of his interest before the discussion on the matter begins, and abstain from discussion and decision-making on such matters. The recruitment of staff with close relationship (i.e. those who are more than acquaintances) with current directors go through the established human resource procedures for recruitment. Directors serve without remuneration. Directors protect the confidentiality of all confidential information and records of the Association, and will not make use of or reveal such information or records except in course of the performance of duties or unless the documents or information becomes a matter of general public knowledge. Confidential information should not be used to further private interests.
- A policy on Whistleblowing aims to provide an avenue for employees and external parties to raise concerns and offer reassurance that they will be protected from reprisals or victimisation for whistleblowing in good faith.
- Board Directors serve without remuneration. Board Directors are also Full Members of MYMCA who are eligible for membership benefits, which include:
 - Discounts from MYMCA retail partners and MYMCA corporate souvenirs
 - Discounts at MYMCA Restaurant (Stevens), Café Lodge at YWCA of Singapore (Fort Canning) and Y Café at YMCA of Singapore (Orchard)
- Key staff are not involved in setting their own remuneration, which is instead determined by the Board Exco. Recruitment of staff who may have close relationships (i.e. those who are more than acquaintances) with current directors go through the established human resources procedures for recruitment.
- The company does not make loans or donations to external or related parties, except as approved by the Board of Directors and reported in the financial statements.



Back row (L-R) Mr David Wong, Prof Leslie Chew, Mr Charis Gabriel Lim, Mr Terrence Chee
Front row (L-R) Mr Eugene Lim, Ms Phyllis Tan, Dr Samuel Yeak, Dr Alice Seng, Dr Irwin Seet

MY World Preschool Ltd Board of Directors 2018/ 2019

MY World Preschool Ltd was incorporated as a Company Limited by Guarantee and recognised as a Charity in January 2014. The Directors meet together with the MYMCA Board, at least six times a year. In 2018, the meeting was held on 29 January, 26 March, 22 May, 16 August, 25 September and 4 December.

	NAME	PROFESSION/EMPLOYER	DATE ELECTED	POSITION/ COMMITTEE CHAIRMANSHIP	YEARS ON BOARD	BOARD ATTENDANCE + SP RETREAT
1.	Dr Samuel Yeak Chow Lin	ENT Surgeon, Amandela	2014	President	4	5/6 +
2.	Dr Alice Seng Seok Hoon	Assoc Prof (Retired), NIE	2014	Vice President	4	6/6 +
3.	Mr Eugene Lim, PBM	Director of Resource Development, TWR Asia	2016	Hon Treasurer	2	6/6 +
4.	Prof Leslie Chew Kwee Hoe	Dean, School of Law, SUSS	2016	Member	2	4/6
5.	Dr Irwin Seet Chim Chuan	Director, Student Development, Singapore Sports School	2016	Member	2	6/6 +
6.	Mr Arthur Lim Eng Hian	Company Director, Kian Hin/ UMP	2016	Member	2	5/6
7.	Mr David Wong Wei Li, PBM	Businessman, Acekidz Group	2016	Member	2	5/6 +
8.	Mr Charis Gabriel Lim	CEO, Research Communication International Pte Ltd	2017 Apr	Member	1	6/6 +
9.	Mr Terrence Chee Teng Hsiu	Corporate Investment and Financial Services Advisor	2017 May	Member	1	6/6 +
10.	Ms Phyllis Tan Hwee Sim	CEO, MYMCA	2014	Executive Director	4	6/6 +



Senior Management Team

Ms Phyllis Tan, Director
 Ms Grace Chan, Group Chief Operating Officer
 Mr Sunny Lee, Group Chief Financial Officer
 Dr May See, Senior General Manager
 Ms Shirley Wong, Group General Manager Corporate & International Affairs
 Ms Jenny Wong, Assistant General Manager
 Ms Dorcas Yu, Group Assistant General Manager, Building Infrastructure & Development Services

Advisers

Bankers:
 OCBC, BEA, RHB

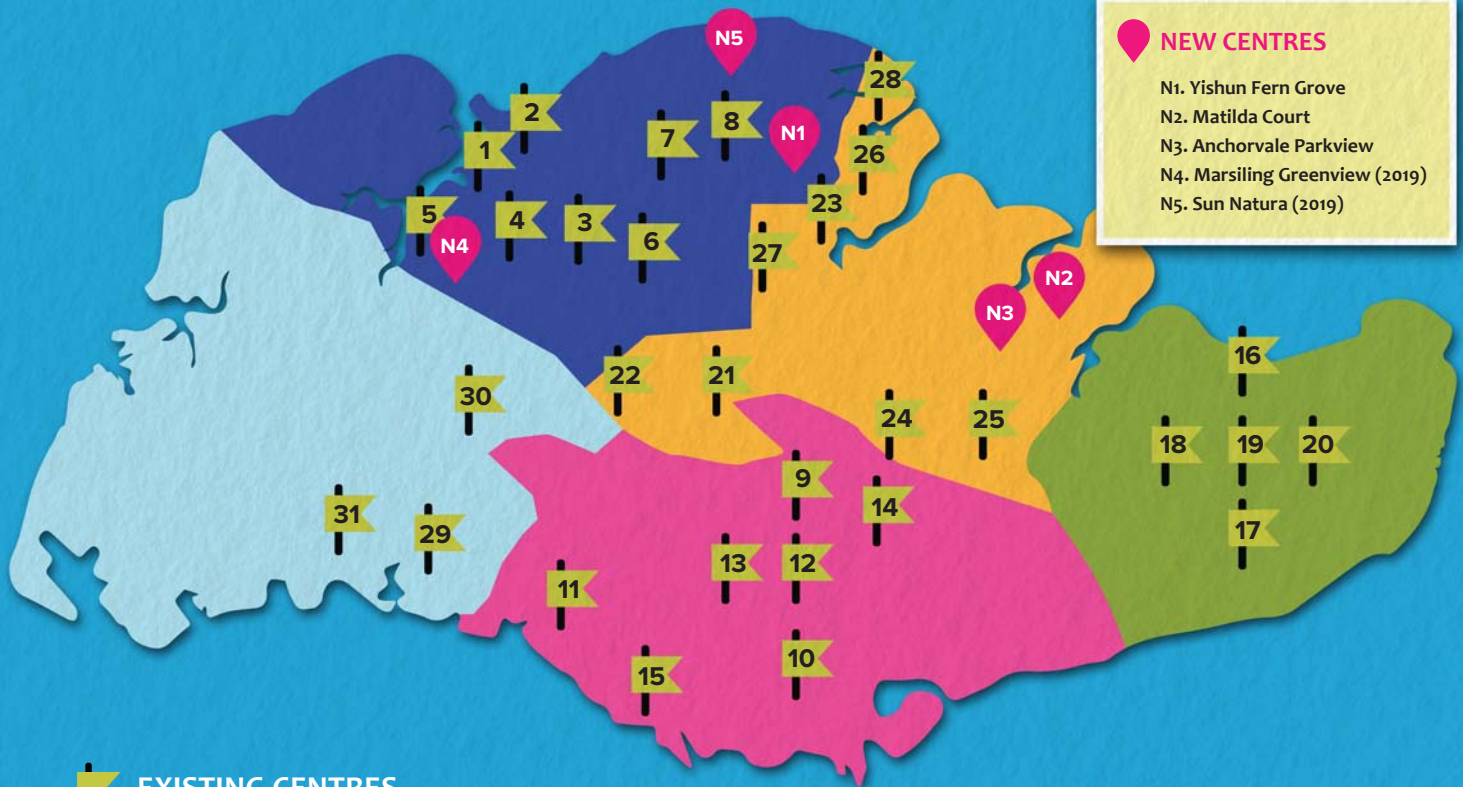
Auditors:
 Cypress Singapore PAC (external)
 Ms Rinnah Soo (internal)

Lawyer:
 Messrs Hilborne Law LLC

Governance Disclosure

S/NO.	CODE DESCRIPTION (FY 2018)	CODE ID	COMPLIANCE
BOARD GOVERNANCE			
1	Induction and orientation are provided to incoming governing board members upon joining the Board.	1.1.2	Complied
2	Are there Board members holding staff appointments? No		
3	The Treasurer of the charity (or any person holding an equivalent position in the charity, e.g. Finance Committee Chairman or a governing board member responsible for overseeing the finances of the charity) can only serve a maximum of 4 consecutive years. If the charity has not appointed any governing board member to oversee its finances, it will be presumed that the Chairman oversees the finances of the charity.	1.1.7	Complied
4	All governing board members must submit themselves for re-nomination and re-appointment, at least once every 3 years.	1.1.8	Complied
5	The Board conducts self evaluation to assess its performance and effectiveness once during its term or every 3 years, whichever is shorter.	1.1.12	Complied
6	Is there any governing board member who has served for more than 10 consecutive years? No		
7	There are documented terms of reference for the Board and each of its committees.	1.2.1	Complied
CONFLICT OF INTEREST			
8	There are documented procedures for governing board members and staff to declare actual or potential conflicts of interest to the Board at the earliest opportunity.	2.1	Complied
9	Governing board members do not vote or participate in decision making on matters where they have a conflict of interest.	2.4	Complied
STRATEGIC PLANNING			
10	The Board periodically reviews and approves the strategic plan for the charity to ensure that the charity's activities are in line with the charity's objectives.	3.2.2	Complied
11	There is a documented plan to develop the capacity and capability of the charity and the Board monitors the progress of the plan.	3.2.4	Complied
HUMAN RESOURCE AND VOLUNTEER* MANAGEMENT			
12	The Board approves documented human resource policies for staff.	5.1	Complied
13	There is a documented Code of Conduct for governing board members, staff and volunteers (where applicable) which is approved by the Board.	5.3	Complied
14	There are processes for regular supervision, appraisal and professional development of staff.	5.5	Complied
15	Are there volunteers serving in the charity? Yes		
16	There are volunteer management policies in place for volunteers.	5.7	Complied

S/NO.	CODE DESCRIPTION (FY 2018)	CODE ID	COMPLIANCE
FINANCIAL MANAGEMENT AND CONTROLS			
17	There is a documented policy to seek the Board's approval for any loans, donations, grants or financial assistance provided by the charity which are not part of the charity's core charitable programmes.	6.1.1	Complied
18	The Board ensures that internal controls for financial matters in key areas are in place with documented procedures.	6.1.2	Complied
19	The Board ensures that reviews on the charity's internal controls, processes, key programmes and events are regularly conducted.	6.1.3	Complied
20	The Board ensures that there is a process to identify, and regularly monitor and review the charity's key risks.	6.1.4	Complied
21	The Board approves an annual budget for the charity's plans and regularly monitors the charity's expenditure.	6.2.1	Complied
22	Does the charity invest its reserves (e.g. in fixed deposits)? Yes		
23	The charity has a documented investment policy approved by the Board.	6.4.3	Complied
FUNDRAISING PRACTICES			
24	Did the charity receive cash donations (solicited or unsolicited) during the financial year? No		
DISCLOSURE AND TRANSPARENCY			
25	The charity discloses in its annual report — (a) the number of Board meetings in the financial year; and (b) the attendance of every governing board member at those meetings.	8.2	Complied
26	Are governing board members remunerated for their services to the Board? No		
27	Does the charity employ paid staff? Yes		
28	No staff is involved in setting his own remuneration.	2.2	Complied
29	The charity discloses in its annual report - (a) the total annual remuneration for each of its 3 highest paid staff who each has received remuneration (including remuneration received from the charity's subsidiaries) exceeding \$100,000 during the financial year; and (b) whether any of the 3 highest paid staff also serves as a governing board member of the charity. The information relating to the remuneration of the staff must be presented in bands of \$100,000. OR The charity discloses that none of its paid staff receives more than \$100,000 each in annual remuneration.	8.4	Complied
30	The charity discloses the number of paid staff who satisfies all of the following criteria: (a) the staff is a close member of the family* belonging to the Executive Head* or a governing board member of the charity; (b) the staff has received remuneration exceeding \$50,000 during the financial year. The information relating to the remuneration of the staff must be presented in bands of \$100,000. OR The charity discloses that there is no paid staff, being a close member of the family* belonging to the Executive Head* or a governing board member of the charity, who has received remuneration exceeding \$50,000 during the financial year.	8.5	Complied
PUBLIC IMAGE			
31	The charity has a documented communication policy on the release of information about the charity and its activities across all media platforms.	9.2	Complied



NEW CENTRES

- N1. Yishun Fern Grove
- N2. Matilda Court
- N3. Anchorvale Parkview
- N4. Marsiling Greenview (2019)
- N5. Sun Natura (2019)

EXISTING CENTRES

NORTH

- 1. Admiralty*
- 2. Canberra*
- 3. Sembawang Drive*
- 4. Woodlands*
- 5. Woodlands Circle*
- 6. Yishun*
- 7. Yishun Northland*
- 8. Yishun Palm Breeze

CENTRAL

- 9. Bishan*
- 10. Boon Keng*
- 11. Leng Kee
- 12. McNair Towers
- 13. St George's*
- 14. Tenteram Peak*
- 15. Tiong Bahru View*

EAST

- 16. Pasir Ris*
- 17. Simei*
- 18. Tampines Central*
- 19. Tampines Changkat*
- 20. Tampines North*

NORTH-EAST

- 21. Ang Mo Kio*
- 22. Ang Mo Kio Central*

WEST

- 23. Compassvale Ancilla*
- 24. Hougang*
- 25. Hougang Dewcourt*
- 26. Punggol Edge
- 27. Upper Seranggon View*
- 28. Waterway Sundew
- 29. Teban Gardens*
- 30. Bukit Panjang*
- 31. Kang Ching*

* SPARK-certified centres

MY WORLD PRESCHOOL LTD

A subsidiary of Metropolitan YMCA Singapore
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 Tel: 6839 7688 | www.myworld.org.sg

An Anchor Operator appointed by



For more information, please scan the QR Code or visit MY World corporate website at www.myworld.org.sg

